



Terms of Reference

Title of the assignment

Technical training on the establishment of a Cyber Threat Intelligence Centre

1 - General context and objectives

A continuous dialogue between the European Union and Lebanon has been focussing, for several years, on security and counter-terrorism. Aligned with the European Neighbourhood Policy and the European Union Global Strategy on Foreign and Security Policy, an agreed roadmap addresses the areas of counter-terrorism, justice and law enforcement, countering terrorism financing and violent extremism, among others.

The **project** "Advance Counter Terrorism for Lebanon security" (2020-2023), led by the International and Ibero-American Foundation for Administration and Public Policy (FIIAPP), aims at reinforcing national capacities in Lebanon to react to the threats of terrorism and organized crime while promoting rule of law and human rights, in line with international standards.

Three specific objectives are pursued:

- **SO 1**: To strengthen the regulatory framework and national response against terrorism in line with international standards. This includes supporting counter-terrorism interagency coordination.
- **SO 2**: To enhance protection and response against terrorism through an improved cybersecurity national system.
- **SO 3**: To apply a rights based approach to CT/VE cases by law enforcement officials and Courts. This includes strengthening a lawful collection of evidences to be legally used before the Court.

The digitalisation of society translates the challenges of terrorism and organized crime into the cyberspace. Therefore, the project counts as its **specific objective 2** to enhance protection and response against terrorism and crime through an improved cybersecurity national system.

In close relation with the Lebanese National Coordination for the project, key **stakeholders** include officials from the Lebanese Law Enforcement Agencies (LEAs), such as the Lebanese Armed Forces (LAF), the Internal Security Forces (ISF), the General Security (GS) and the State Security (SS) as well













as civil servants of various ministries and public authorities in charge of supervising critical infrastructure operators, in sectors such as Defence, Interior, Telecommunications, Banking, Health and so forth. Besides, Parliamentary Committees, representatives of the National Human Rights Commission and members of Civil Society Organizations will count amongst regular counterparts as well. Finally, partnerships with private companies and Universities will be highly promoted.

Two **results** are expected in the domain of cybersecurity: the enhancement of national capacity to prevent and counter cyber-terrorism and cyber-organized crime, on the one hand, and the enhancement of a general awareness on cybersecurity and cybercrime, on the other hand.

Prevention and protection against terrorism and crime

Cyber risk prevention is above all an inter-ministerial policy aimed at the protection and resilience of critical infrastructure. So, building prevention capacity at the national level requires the initiation of a continuous endeavour, based on an effective collaboration of the capacities held by the LEAs as well as by the most capable economic sectors (telecom, banking, etc.) and finally relying on the academic skills of the university actors and on the encouraging initiatives of innovative digital companies in Lebanon. This effort designs the following activity axes:

- Ability to observe reality (Surveillance probes and Security Operating Centres), in line with the rule of law and in accordance with considerations of proportionality and respect for citizens privacy,
- Generation of knowledge (Cyber Threat Intelligence), by improving coordination between state agencies dotted with investigative resources,
- Translation of this knowledge into guidelines and regulations: these guidelines could consist in mandatory security rules for critical infrastructure operators as well as they could be designed to be delivered more widely, incentivizing security enhancement within voluntary beneficiaries or towards the general population.

2 - Description of the assignment

Background

Initial milestones have been passed in the development of Security Operations Centres (SOC) within the law enforcement community as well as within some critical operators, notably in the banking and telecom sectors. Successes are also to be reported on Lebanese private initiatives, providing "SOC as a service" to several critical infrastructure operators in the health sector (major hospitals of Beirut), in the banking sector, in the telecom sector and in partnership with academics.

An inventory of these public, academic and private capabilities has been achieved in November 2021.













Objective

Develop awareness and capabilities amongst major public, academic and private actors, around Cyber Threat Intelligence analysis, knowledge management and sharing, to enhance critical operators cyber security.

Expected result

Technical and organisational know-how and methodological capacities are developed that prepare the establishment of a national Cyber Threat Intelligence Centre.

3 - Course of the assignment

Tasks required

- Study the context of implementation of this project
- Conduction of a one-week training on:
 - o Fundamentals about Cyber Threat Intelligence (CTI)
 - o How to set up an iterative CTI analysis and sharing circle involving public, academic and private actors to enhance critical operators' cyber security
 - o Hands-on training on analysis, knowledge management and sharing of operational and technical information about threat actors
 - o Return-of-experience and success-stories about CTI communities (CSIRT Network, InterCERT, FIRST)

Deliverables and outputs of the mission

- Training curriculum
- Activity Report (list of people met / recommendations for improvement / experience feedback according to the templated provided)

NB: the deliverables are to be drafted in English.

4 - Location, duration and financing of the assignment

Places of the mission

The mission will be deployed in Beirut, Lebanon.

The training shall be held in or outside of the city, to be determined accordingly to the stakeholders' facilities.

Nevertheless, depending of Covid-19 restrictions, all or part of the agenda may be carried out remotely.













Period of the mission

The mission will take place in December 2021.

Duration of the mission

The estimated duration is 5 working days.

Financial aspects

The expert will receive fees for each working day.

A working day can be invoiced if the expert spends at least seven working hours, excluding any break. STEs are bound by the rules on hours of work in force in the Lebanese administration.

5 - Required expertise

Qualifications and skills

Advance academic degree (Master's level or upper) or equivalent senior experience in cyber security.

Mastery of English is a must. Knowledge in other languages in use in Lebanon would be an asset (Arabic or French).

Excellent writing and analytical skills in drafting concept notes and reports.

Very good pedagogical skills.

General professional experience

At least 12 years of professional experience in the field of Cyber Security.

Specific professional experience

At least 5 years of professional experience in the field of Cyber Threat Intelligence.

Experience in at least two capacity building projects in the field of Cyber Threat Intelligence sharing.

Illustrated knowledge on available technology for cyber malevolence early detection.







